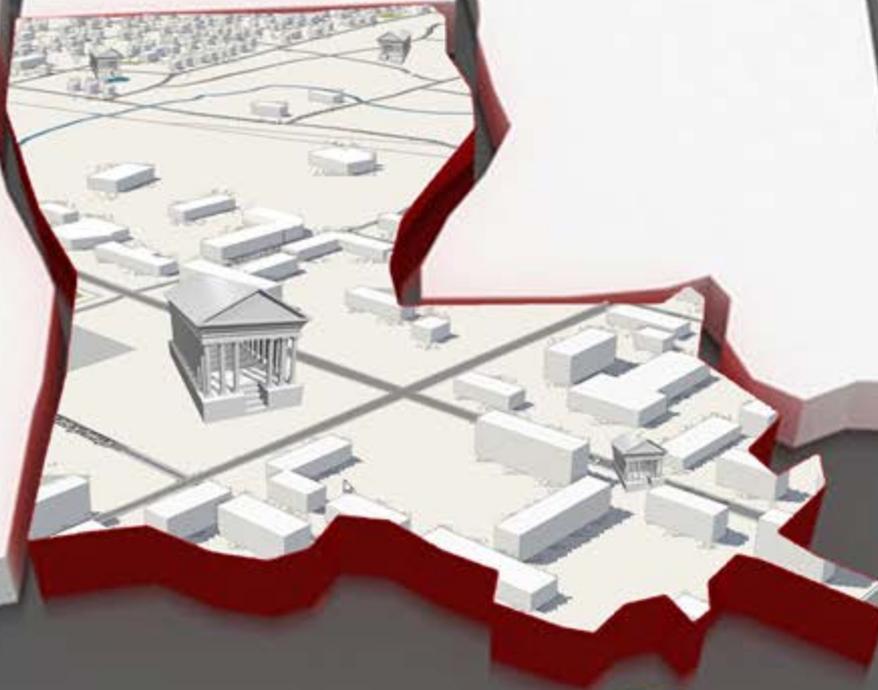




The Landscape of **Louisiana** Higher Education



LSU



UNIVERSITY OF
LOUISIANA
SYSTEM

Louisiana Board of Regents

The Board of Regents coordinates the efforts of the state's 33 public degree-granting institutions through planning, policy-making, and operations. The 1974 Louisiana Constitution gives the Board of Regents the following authority:

- ✓ *To review or eliminate* existing degree programs or departments;
- ✓ *To approve, disapprove, or modify* proposed academic programs or departments;
- ✓ *To study both the need for and feasibility of* new postsecondary institutions as well as the conversion of existing schools into campuses offering more advanced courses of study;
- ✓ *To formulate and update* a master plan for higher education (which must include a higher education funding formula); and
- ✓ *To review annual budget proposals* for the operating and capital needs of each public institution.

HOW IS HIGHER EDUCATION STRUCTURED IN LA?



BOARD OF REGENTS

LSU SYSTEM

LSU A&M
LSU - ALEXANDRIA
LSU - EUNICE
LSU - SHREVEPORT
LSUHSC-NO
LSUHSC-SHREVEPORT
PENNINGTON



SOUTHERN U SYSTEM

SU A&M
SU AG. RESEARCH CENTER
SU LAW CENTER
SU - NEW ORLEANS
SU - SHREVEPORT



U OF LA SYSTEM

GRAMBLING
LA TECH
MCNEESE
NICHOLLS
NORTHWESTERN
SOUTHEASTERN
U OF L - LAFAYETTE
U OF L - MONROE
UNO



LCTC SYSTEM

BATON ROUGE CC
BOSSIER PARISH CC
CENTRAL LA TCC
DELGADO CC
FLETCHER TCC
LA DELTA CC
NORTHSHORE TCC
NORTHWEST LA TC
NUNEZ CC
RIVER PARISHES CC
SOUTH CENTRAL LA TC
SOUTH LA CC
SOWELA TCC



LEARNING
CENTERS

LONI

LOSFA

LOUIS

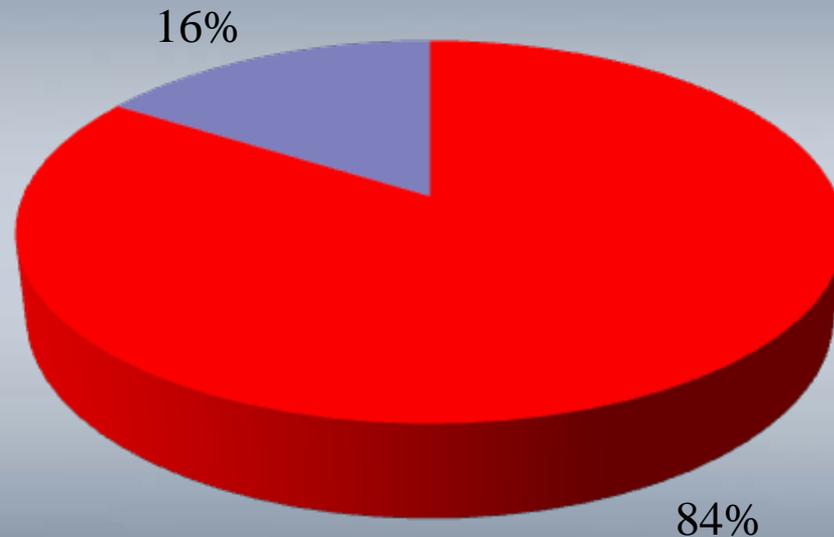
LUMCON

MEDIFUND

PROPRIETARY
SCHOOLS

Louisiana Graduates for Louisiana Jobs

Louisiana's High-Demand Job Openings



- Post-Secondary Credential or Some College Required
- High School Diploma or Less

**1.1 million Louisianians can not meet the basic requirements
to apply for Louisiana's top jobs.**



Louisiana Higher Education's Lack of Funding Stability

Louisiana Topping The Wrong List

Leading the Nation in Higher Education Disinvestment



State support for higher education has been

reduced by **nearly 44%** and nearly

20% considering all sources of funding.

Budget Cuts = Increased Tuition & Fees

- **Since 08-09:**
 - Tuition and fees have increased approximately 99% while funding has been reduced (44% state / nearly 20% all sources).
 - Cost burdens for higher education has shifted from the state to students and families.

• **Tuition & Fee Increases**
4-year institutions

+\$3,646

• **Tuition & Fee Increases**
2-year institutions

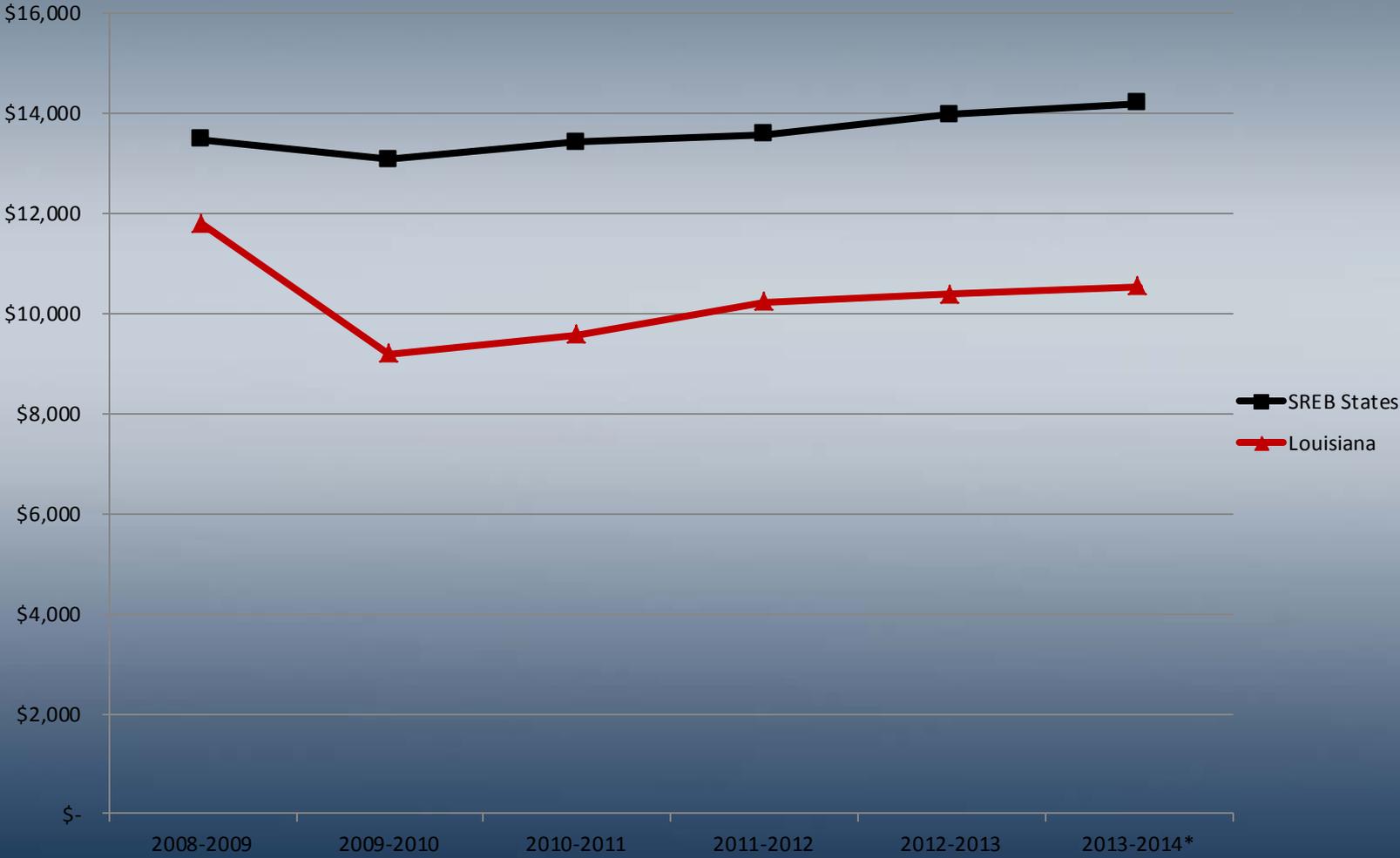
+\$1,821

*Based on annual average per full-time student

Source: Board of Regents Average Tuition and Fees Comparison

Funds for Operations Per Full-Time Equivalent Student Significantly Lower than SREB Average

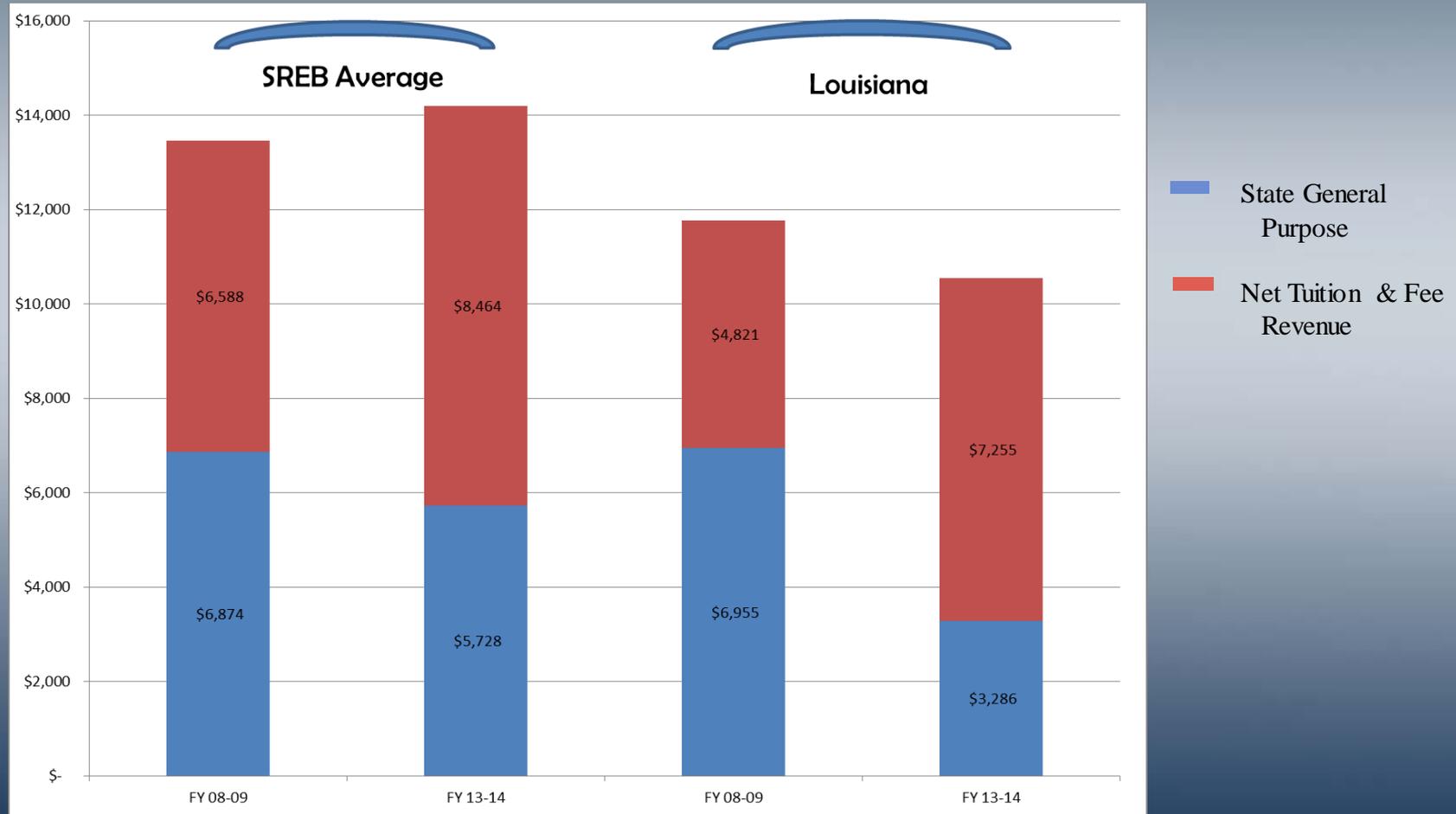
(All 4-Year Institutions)



Source: SREB Southern Regional Education Board

Funds for Operations Per Full-Time Equivalent Student

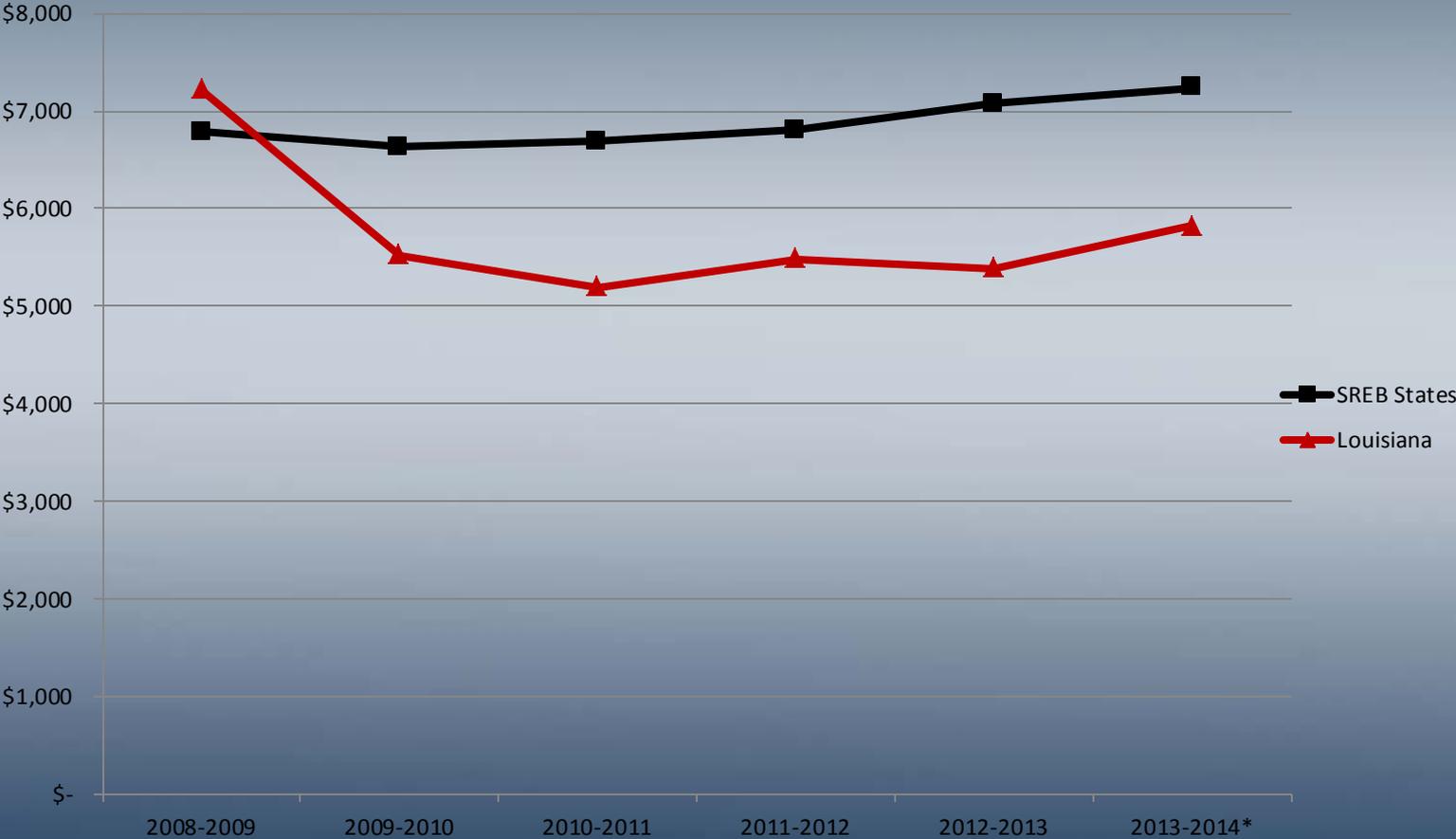
(All 4-Year Institutions)



Source: SREB Southern Regional Education Board

Funds for Operations Per Full-Time Equivalent Student Significantly Lower than SREB Average

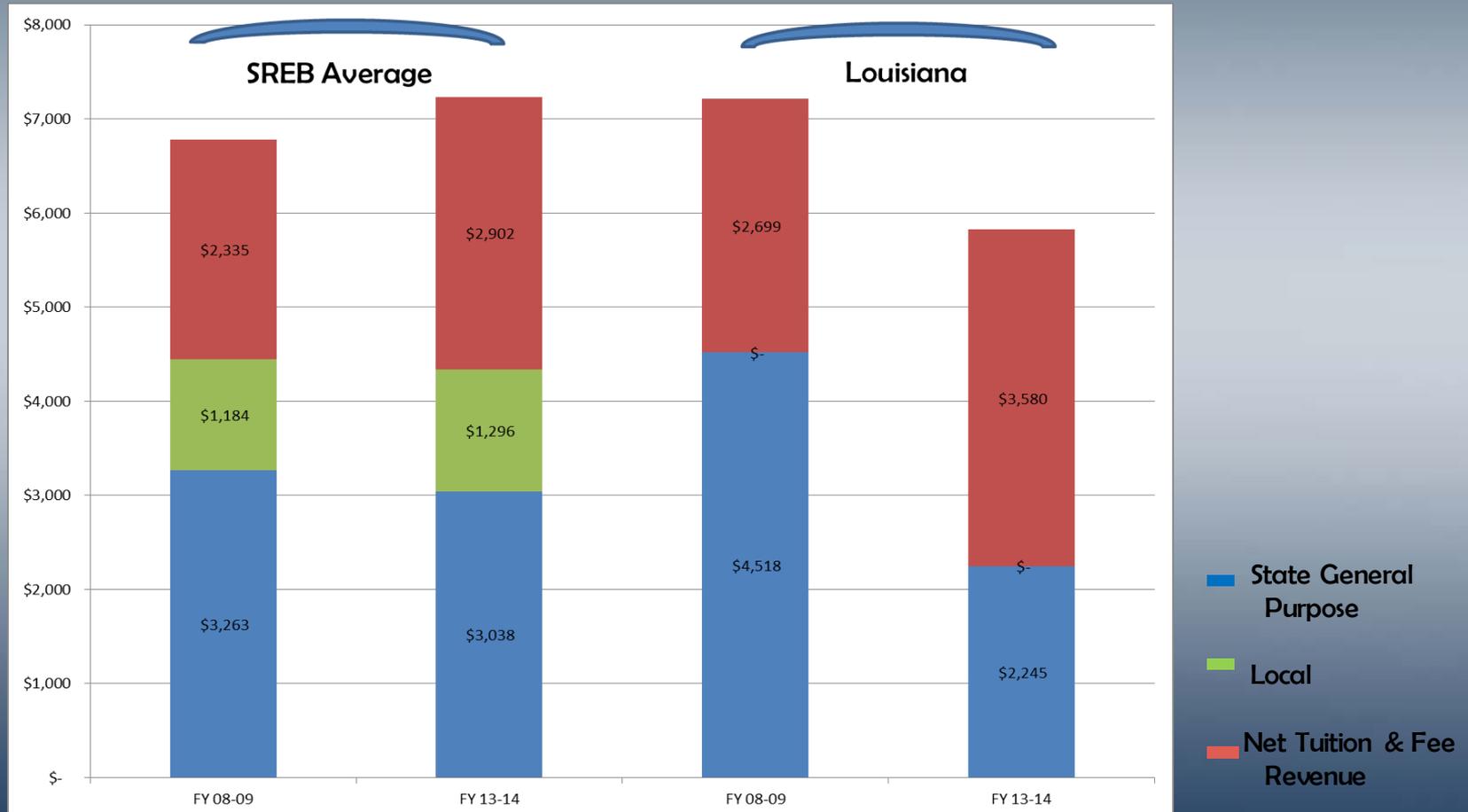
(All 2-Year Institutions)



Source: SREB Southern Regional Education Board

Funds for Operations Per Full-Time Equivalent Student

(All 2-Year Institutions)



Source: Source: SREB Southern Regional Education Board

Louisiana Higher Education: The True Picture

Higher Education Institutions (Excluding LOSFA and Hospitals)

| Fiscal Year | Total State Funds | Self Generated Funds | Federal Funds and Interagency Transfers | Total |
|--|-------------------|----------------------|---|-------------------------------|
| FY 08-09 | \$1,571,583,691 | \$721,868,856 | \$142,575,679 | \$2,436,028,226 |
| <i>FY 08-09 Mandated Costs Paid Back To The State</i> | | | | <i>(\$443,993,827)</i> |
| <i>*FY 08-09 Scholarships and Fellowships</i> | | | | <i>(\$110,069,018)</i> |
| <i>Dollars available for operations</i> | | | | <i>\$1,881,965,381</i> |
| Fiscal Year | Total State Funds | Self Generated Funds | Federal Funds and Interagency Transfers | Total |
| FY 15-16 | \$887,827,220 | \$1,326,573,254 | \$67,827,247 | \$2,282,227,721 |
| <i>FY 15-16 Mandated Costs Paid Back To The State</i> | | | | <i>(\$560,925,673)</i> |
| <i>*FY 15-16 Scholarships and Fellowships</i> | | | | <i>(\$192,287,541)</i> |
| <i>Dollars available for operations</i> | | | | <i>\$1,529,014,507</i> |
| Change in 8 years, \$352.9M Less for operations | | | | <i>(\$352,950,874)</i> |
| <i>FY 08-09 Fall Enrollment</i> | | 210,685 | <i>FY 08-09 EMPLOYEES</i> | 31,749 |
| <i>FY 15-16 Fall Enrollment</i> | | 215,170 | <i>FY 15-16 EMPLOYEES</i> | 26,779 |
| <i>More Students Enrolled</i> | | 4,485 | <i>Less FTE Employees</i> | <i>-4,971 (-16%)</i> |

Note: Self generated funds include \$123 million of TOPS awards in FY 09 and \$265 million in FY 16.

*Institutions provide scholarships/fellowships to attract the best students and to abide by legislative mandates at the expense of not receiving all budgeted tuition/fees.

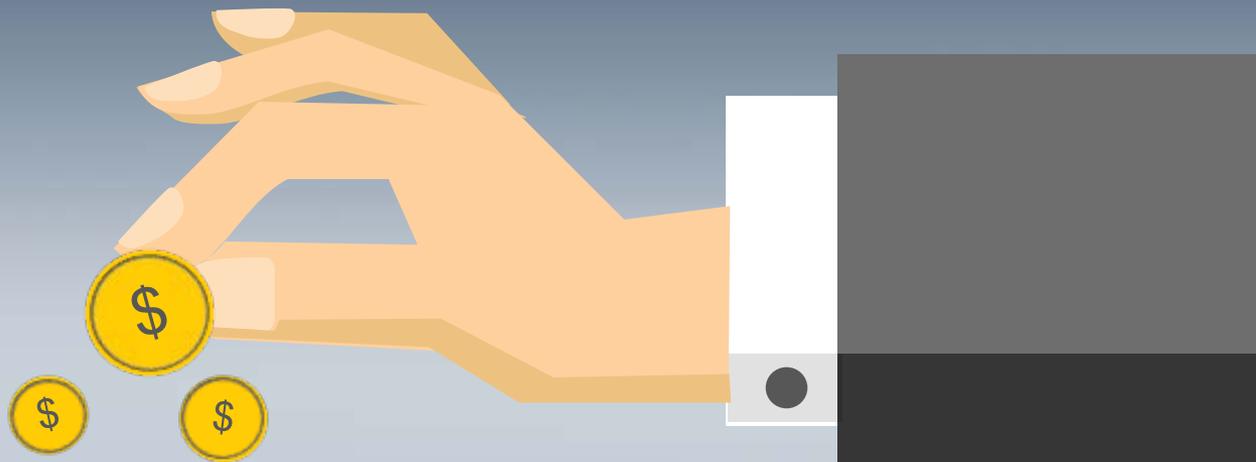
HIGHER EDUCATION MANDATED COSTS EXCEED \$550M

63 cents of every dollar allocated to Higher Education now goes back to the state for mandated costs

| | FY 2008-09 | FY 2015-16 | \$ Change | % Change |
|----------------------------|----------------------|----------------------|----------------------|-----------------|
| Office of Risk Management | \$53,307,971 | \$51,380,489 | (\$1,927,482) | -3.61% |
| Civil Service/CPTP | \$1,279,386 | \$1,200,316 | (\$79,070) | -6.18% |
| Legislative Auditor | \$3,986,205 | \$6,134,442 | \$2,148,237 | 53.89% |
| LASERS | \$61,583,411 | \$66,037,417 | \$4,454,006 | 7.23% |
| Teachers' | \$131,227,496 | \$214,190,296 | \$82,962,800 | 63.22% |
| Other Retirement | \$18,984,958 | \$26,286,551 | \$7,301,593 | 38.46% |
| Group Insurance – Active | \$115,175,382 | \$109,044,869 | (\$6,130,513) | -5.32 |
| Group Insurance - Retirees | \$58,449,018 | \$80,678,685 | \$22,229,667 | 38.03% |
| LCTCS (Other) | \$0 | \$344,814 | \$344,814 | 100% |
| EACMC – Retiree/ORM | \$0 | \$3,424,035 | \$3,424,035 | 100% |
| HPLMC – Retiree/ORM | \$0 | \$2,203,769 | \$2,203,759 | 100% |
| Total | \$443,993,827 | \$560,925,673 | \$116,931,846 | 26.35% |

Source: Board of Regents - Submitted by Systems

63¢ of every \$1 in state higher education funding goes to back to the state for mandated costs

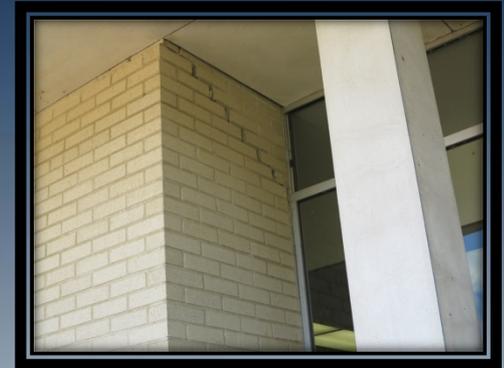


| | |
|-----------------------|---|
| |  |
| State Support | \$887,827,220 |
| Mandated Costs | <u>-\$560,925,673</u> |
| | \$326,901,547 |

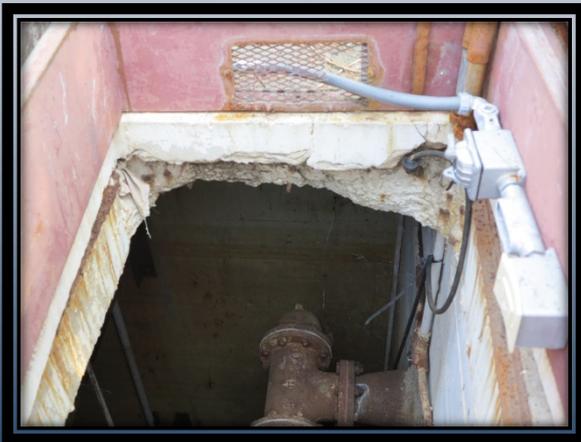
Remaining state support for higher education

*State support number includes LCTCS pass through and rapid response funds

Deferred Maintenance



- **Deferred maintenance costs for higher education exceeds \$1.5B dollars.**
- **Higher education funding to maintain its facilities has decreased 96% since 2008.**

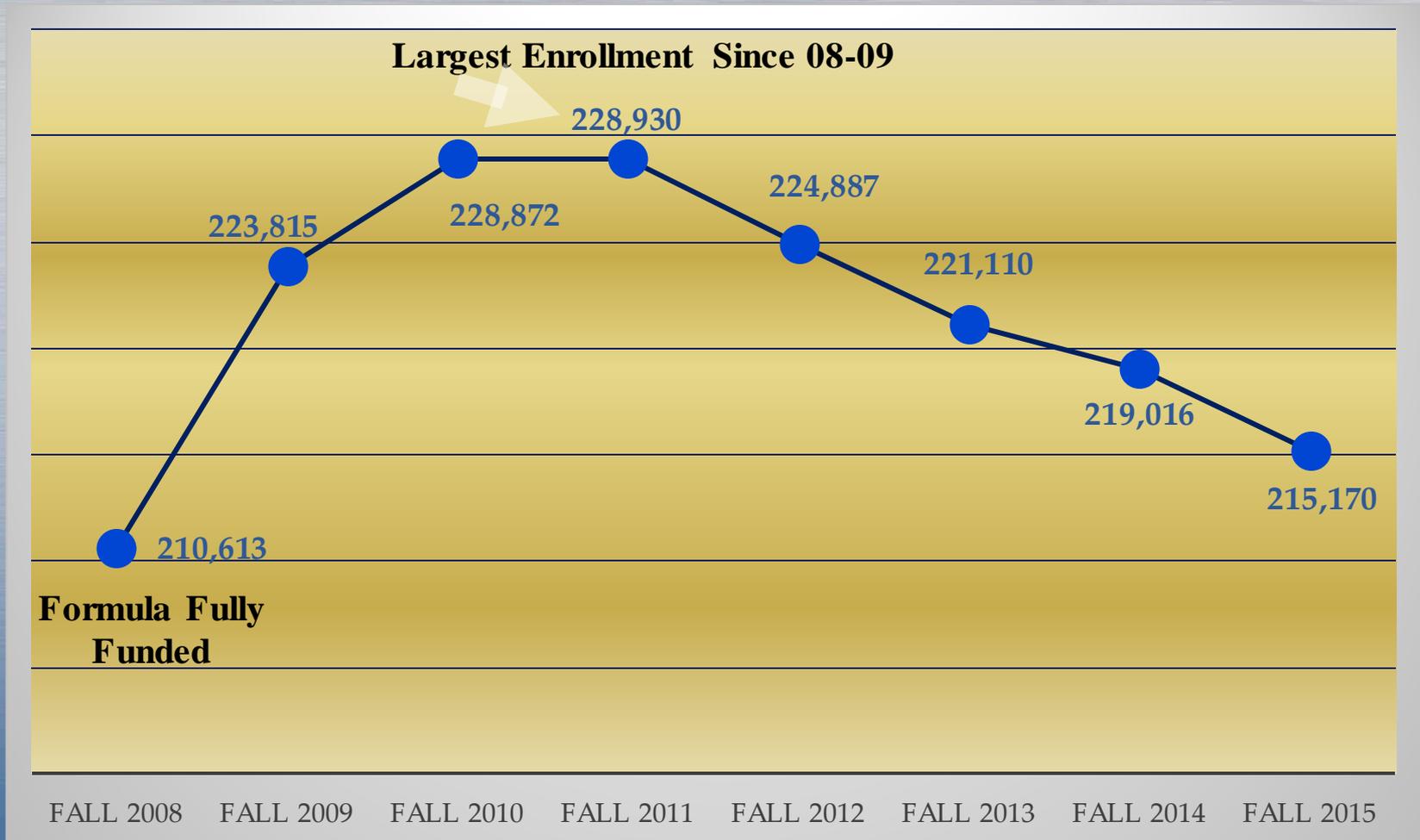


Source: Board of Regents



Increasing Demand for our Graduates

In 2015, Louisiana high school graduation rates reached an all time high ... but public higher education enrollment is the lowest since 2009



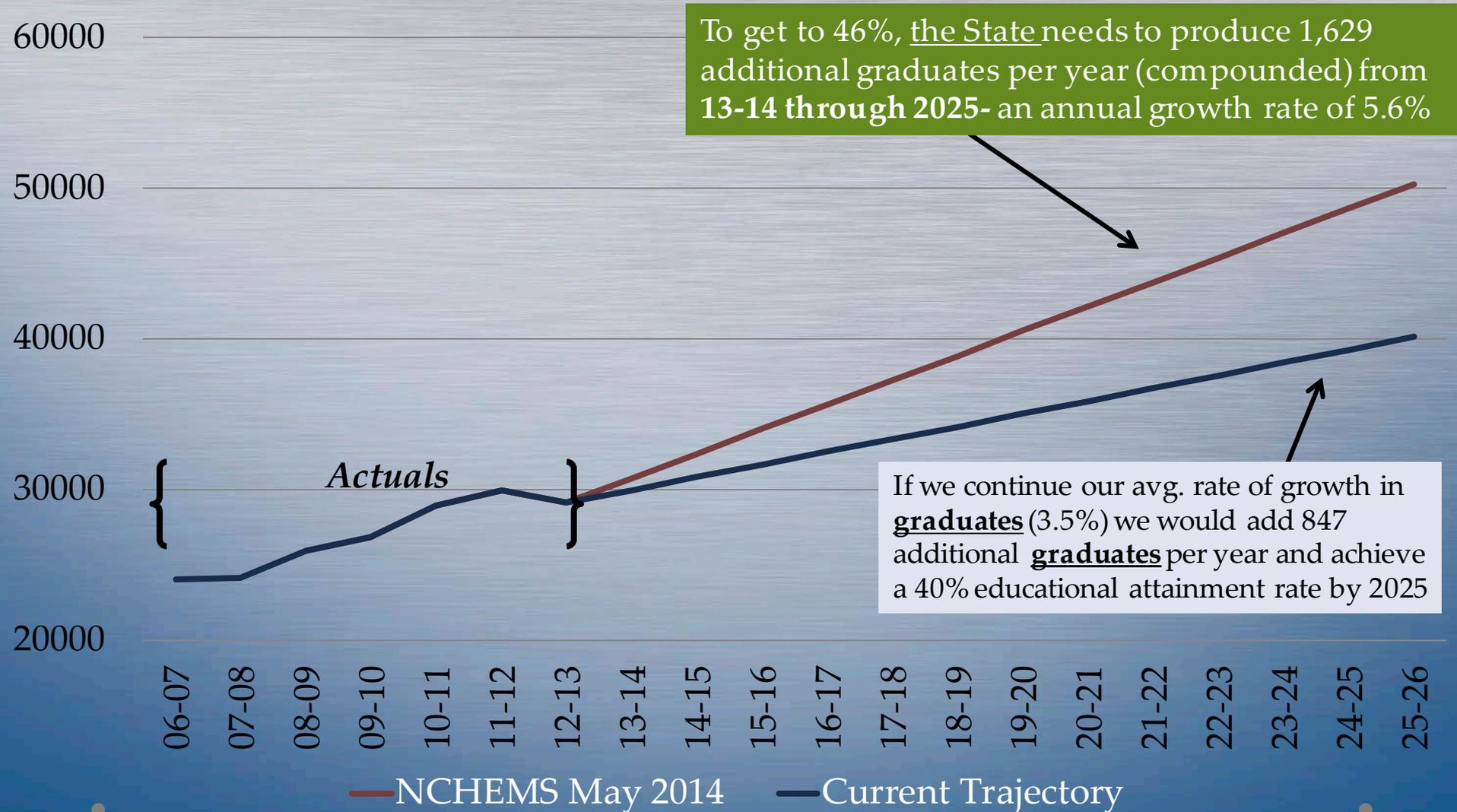
Total fall headcount enrollment

(Includes students enrolled at technical, two-year, four-year and specialized institutions)

Source: Board of Regents

+15,500 GRADUATES NEEDED BY 2025

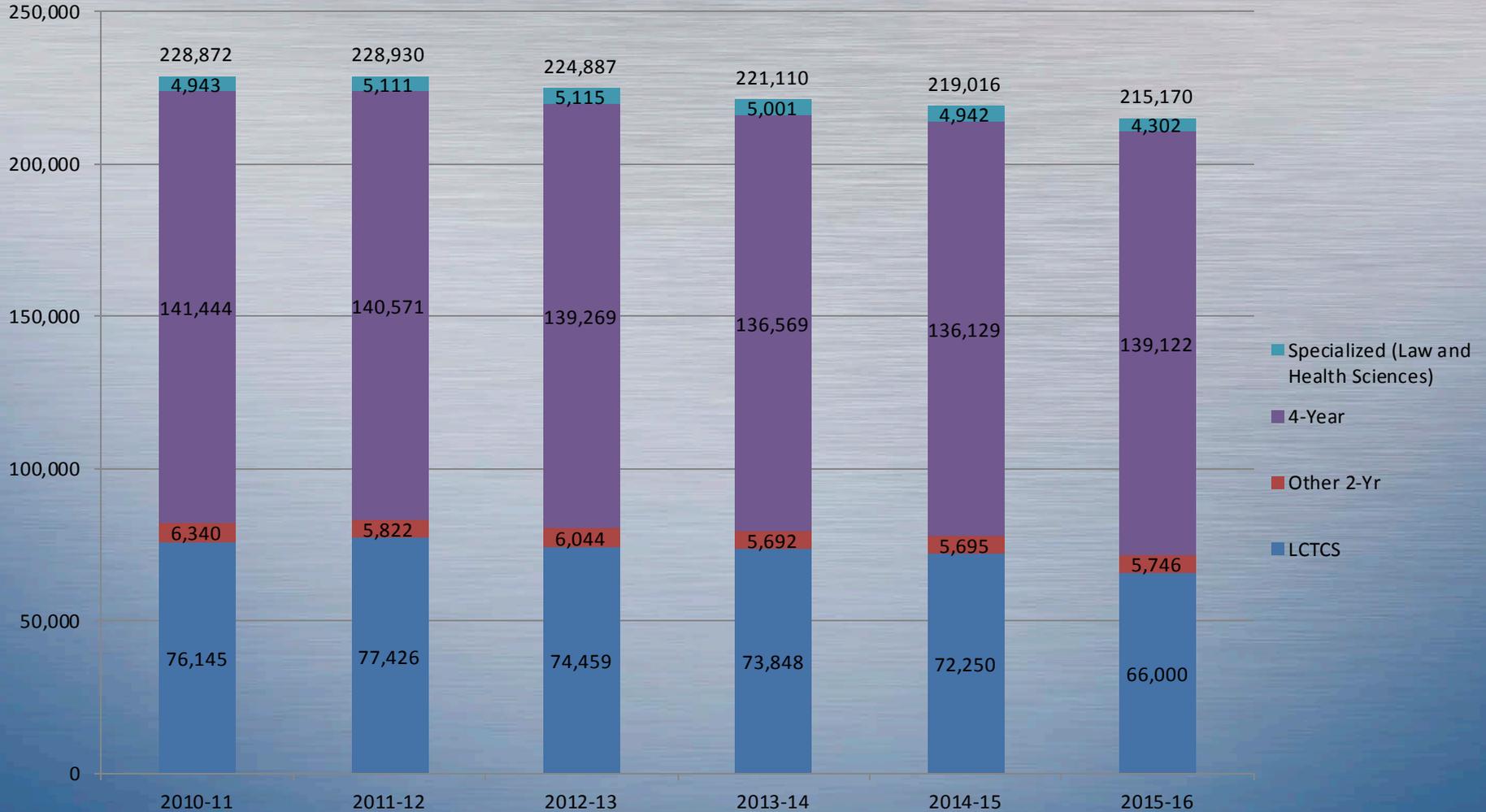
BoR Master Plan Educational Attainment Goal of 46%



To get to 46%, the State needs to produce 1,629 additional graduates per year (compounded) from 13-14 through 2025- an annual growth rate of 5.6%

If we continue our avg. rate of growth in **graduates** (3.5%) we would add 847 additional **graduates** per year and achieve a 40% educational attainment rate by 2025

Fall Enrollment for Public Higher Education





Louisiana Higher Education Enrollment Trends

Louisiana Public Higher Education

Enrollment by System

| System | Fall 2014 Enrollment | Fall 2015 Enrollment |
|--|----------------------|----------------------|
| Louisiana State University System | 44,646 | 45,626 |
| University of Louisiana System | 89,379 | 90,483 |
| Southern University System | 12,741 | 13,061 |
| Louisiana Community and Technical College System | 72,250 | 66,000 |
| Total | 219,016 | 215,170 |

Undergraduate Enrollment by Age Group



Source: Statewide Student Profile System - Data Submitted by institutions

Higher Education & K-12

- The number of high school students enrolled in postsecondary courses has increased:

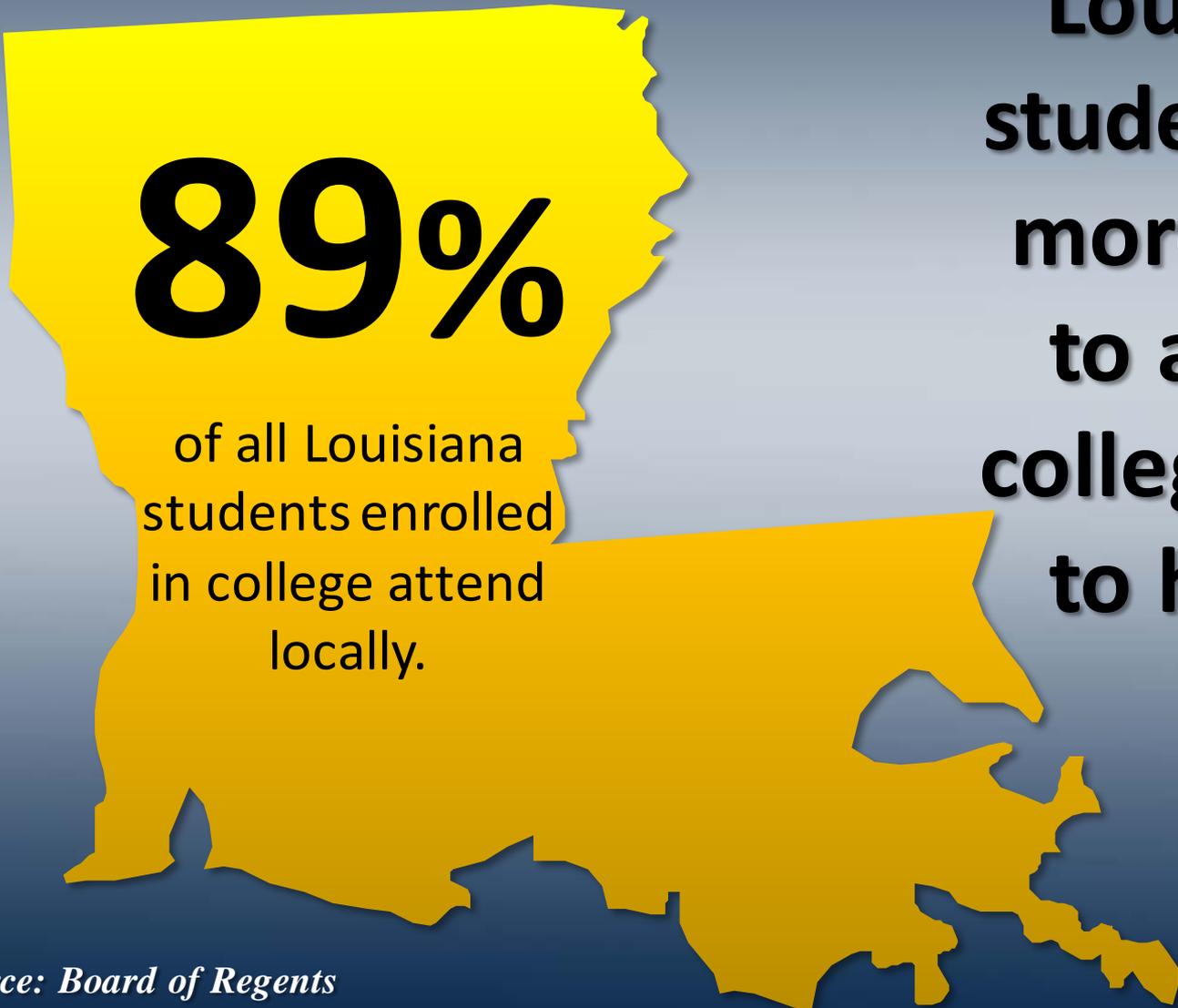
Fall 2010 - 18,551

Fall 2013 - 20,454

Fall 2014 – 22,875



Educating Our Own...



89%

of all Louisiana
students enrolled
in college attend
locally.

**Louisiana
students are
more likely
to attend
college close
to home!**

Source: Board of Regents

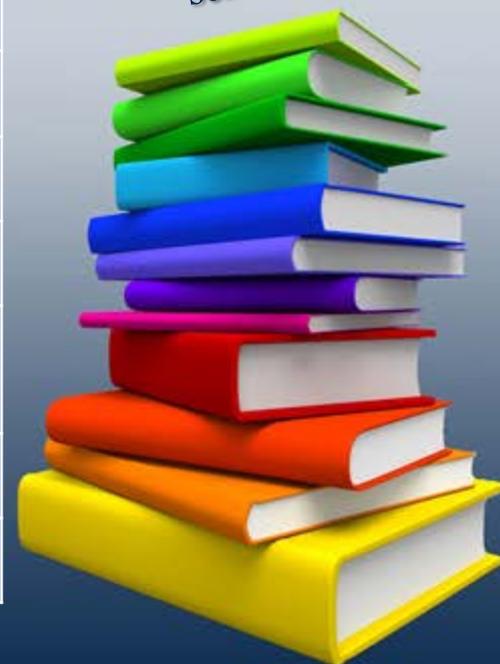
Graduating Our Own...

Program Completers That Lead to 4 & 5
Star Rated Jobs (Academic Year 2014-15)

| Discipline Category | Associate Degree or Below | Baccalaureate or above | Completers from Louisiana |
|---|---------------------------|------------------------|---------------------------|
| Science, Technology, Engineering, and Math (STEM) | 2,193 | 4,661 | 79% |
| Health | 2,346 | 3,798 | 90% |
| Business and Communication | 978 | 4,427 | 84% |
| Trades | 2,570 | 1,159 | 93% |
| Education | 2 | 2,707 | 90% |
| Social and Behavioral Sciences and Human Services | | 2,498 | 85% |
| Arts and Humanities | 189 | 1,483 | 85% |
| Grand Total | 8,278 | 20,733 | 86% |

75% of the Dentists in LA graduated from LSU.

70% of the doc's have completed their training (residency and/or medical school) at LSU.



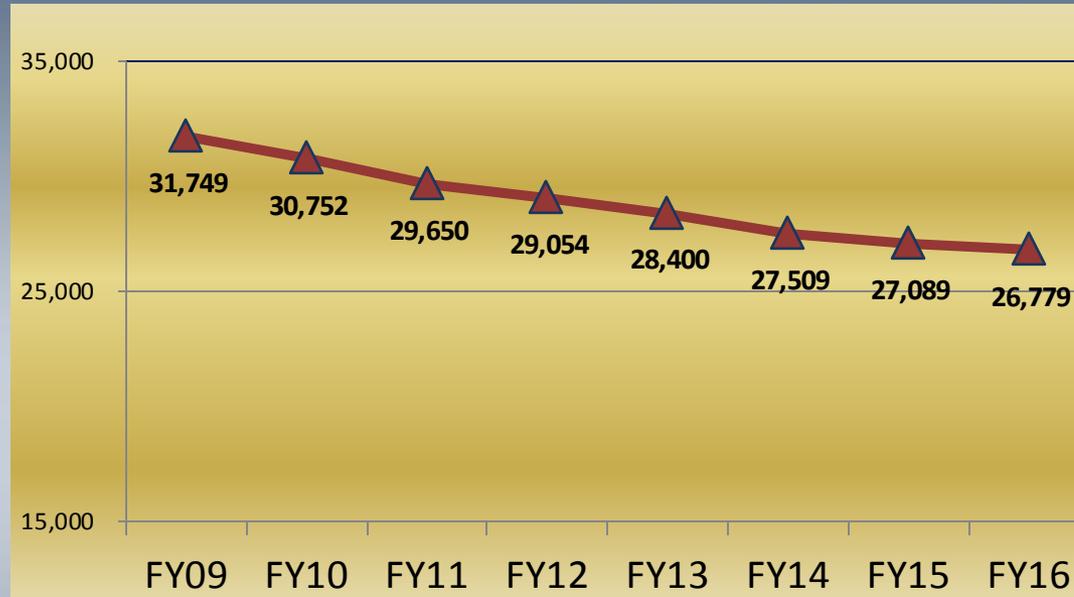
Source: Board of Regents Completer System, Louisiana Workforce Commission and Louisiana Economic Development Star Rating System



Louisiana Public Higher Education Efficiencies

What is Higher Ed doing to be more efficient?

Louisiana higher education has reduced nearly 5,000 full time employees (FTE) since FY09



5,000 fewer employees

- 1,197 fewer faculty members
- 621 fewer administrators
- 3,153 fewer staff members

Eliminated/Consolidated 582 Academic Programs (Jan/2008 and Dec/2015)

Increased Online Courses & Degrees by 44%

Source: Board of Regents

Louisiana Colleges and Universities Fuel Research and Innovation

U.S. / LOUISIANA R&D COMPARISONS

| SOURCE | LA | U.S. |
|---------------------------|----------------------|----------------------|
| Federal | \$320 million (21%) | \$53 billion (12%) |
| Industry | \$459 million (30%) | \$294 billion (69%) |
| Universities and Colleges | \$729 million (48%) | \$62 billion (15%) |
| Nonprofits | \$7 million (0.5%) | \$6 billion (2%) |
| State, other governments | \$7 million (0.5%) | n/a |
| TOTAL | \$1.5 billion | \$428 billion |

Transfer/Articulation Opportunities

There were 3,665 Louisiana Transfer majors in Fall/2014, a 20% increase (+606) over the number of majors in Fall/2013.

Louisiana Transfer Degree Majors & Graduates, 2014 - 15

| | -- AALT -- | | -- ASLT -- | |
|-------------------|---------------------|----------------------|---------------------|----------------------|
| | Majors Fall/2014 | Graduates 2014-15 | Majors Fall/2014 | Graduates 2014-15 |
| Baton Rouge CC | 592 | 32 | 417 | 6 |
| Bossier Parish CC | 109 | 8 | 73 | 1 |
| Delgado CC | 242 | 25 | 311 | 30 |
| Fletcher TCC | 101 | 0 | 0 | 0 |
| LSU Eunice | 75 | 25 | 27 | 9 |
| LA Delta CC | 52 | 7 | 145 | 4 |
| Nunez CC | 72 | 6 | 95 | 13 |
| River Parishes CC | 80 | 14 | 155 | 8 |
| South LA CC | 120 | 7 | 172 | 3 |
| SU in Shreveport | 659 | 1 | 78 | 0 |
| Total | 2,192 | 125 | 1,473 | 74 |

Source: Board of Regents Fact Book 2013 -14

Where are We Now...



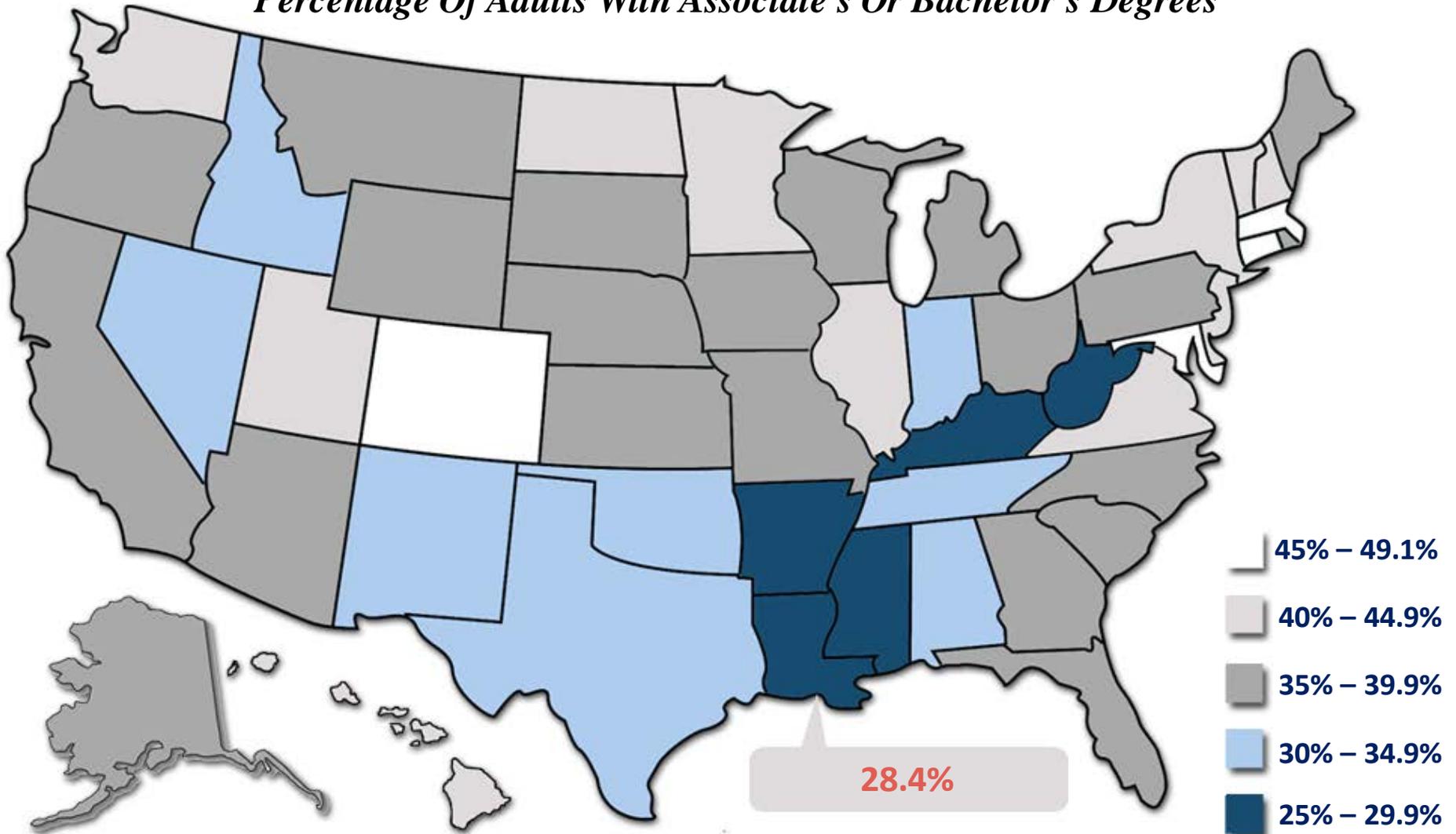
48th ...

49th ...

50th ...

Louisiana Ranks **48th** Nationally In Educational Attainment

Percentage Of Adults With Associate's Or Bachelor's Degrees



Source: US Census Bureau

Louisiana Ranks **49th** in Total Education Revenue Per FTE

Slipping from 48th in 2014



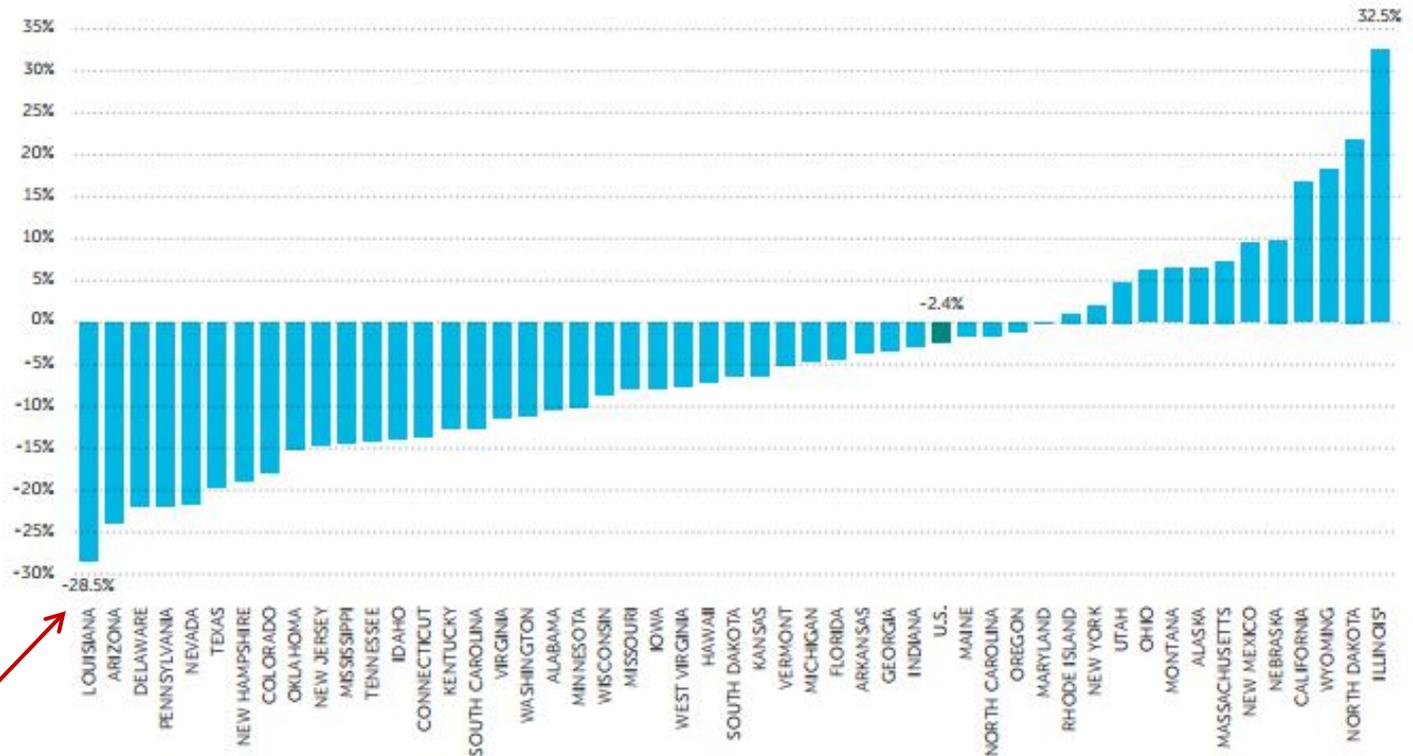
Figures in dollars

Source: SHEEO *State Higher Education Finance FY 2015*

Louisiana Ranks 50th...

in Public Higher Education Appropriations Per FTE when compared Nationally

For FY 2015, Louisiana has seen the largest percent decline in educational dollars from the state at -28.5 percent.



NOTE: 1) For Illinois, a \$1.08 billion back payment in FY 2015 to their historically underfunded higher education pension program resulted in past legacy pension funds accounting for 37% of all educational appropriations.

Dollars adjusted by 2015 HECA, Cost of Living Adjustment, and Enrollment Index.

SOURCE: State Higher Education Executive Officers



Our Plan...

The Future of Louisiana Higher Education



BOARD of REGENTS
STATE OF LOUISIANA

Elevate Louisiana! Educate & Innovate

Louisiana's goals for higher education



Educate

**“Educate through Higher Education
to Improve Lives and Create a Strong Workforce.”**

Enable Louisiana's working age population to participate in and complete a degree/credential program to improve their lives and deliver the workforce needed to support the state's economic expansion.



Innovate

**“Innovate to Build
Louisiana's
Economy.”**

Invest strategically in research that supports innovation and economic development.



ELEVATE LOUISIANA: The New Reality for Higher Education

Aligned to the *Elevate Louisiana* mission, the Board of Regents approved a series of initiatives which address the projected fiscal realities for Louisiana higher education. The initiatives are guided by the following principles:

- Access to undergraduate education is essential to the population and economy of Louisiana.
- Access to graduate education must be re-evaluated from a narrower state-wide perspective.
- Resources must be provided for essential cutting-edge research at selected sites.
- Postsecondary resources must be targeted to respond to local/regional workforce needs.

ELEVATE LOUISIANA: The New Reality for Higher Education

The Board of Regents will utilize a framework designed around the following initiatives:

1. Approve, as appropriate, revisions to existing role, scope and mission statements.
2. Develop and Adopt a Policy on mergers/consolidations of institutions.
3. Develop and Adopt a Policy on Financial Early Warning Systems and Financial Stress.
4. Revise Regents' Policy on Low-Completer Review to Elevate the Threshold for Review.
5. Conduct a Statewide and Regional Review of all Graduate programs.
6. Conduct a Statewide and Regional Review of Targeted Undergraduate Programs.
7. Review Degree Program Requirements and Available Courses to Encourage/Reward Structured Pathways to Degrees with Limited Course Choice.

The Path Forward...

Our Focus...

Increase Educational Attainment

Ensure Affordability

Maximize Accountability

Our Priorities...

Significant and Sustainable State Funding

Increase Need-based Student Aid

Invest in State Capital Outlay

**ELEVATE
LOUISIANA**



**DISINVESTMENT/
BUDGET CUTS**



Stronger Student Support

Fill Workforce Gaps

Increase Enrollment

Produce More Graduates

Mergers / Financial Exigency Possible Closures

Faculty & Staff Cuts

Institutional Accreditation & Funding

Reduce number of courses = longer time to graduation

Insufficient production of qualified graduates to meet workforce demands

Decreased spending in local communities across the state



Louisiana Board of Regents

Commissioner Joseph C. Rallo

www.regents.la.gov

Facebook: Louisiana Board of Regents

Twitter: @LA_Regents