The Board of Regents coordinates the efforts of the state's 33 public degree-granting institutions through planning, policy-making, and operations. The 1974 Louisiana Constitution gives the Board of Regents the following authority:

- To review or eliminate existing degree programs or departments;
- To approve, disapprove, or modify proposed academic programs or departments;
- To study both the need for and feasibility of new postsecondary institutions as well as the conversion of existing schools into campuses offering more advanced courses of study;
- To formulate and update a master plan for higher education (which must include a higher education funding formula); and
- To review annual budget proposals for the operating and capital needs of each public institution.
How is Higher Education Structured in LA?

**LSU System**
- LSU A&M
- LSU - Alexandria
- LSU - Eunice
- LSU - Shreveport
- LSUHSC - NO
- LSUHSC - Shreveport
- Pennington

**Southern U System**
- SU A&M
- SU Ag. Research Center
- SU Law Center
- SU - New Orleans
- SU - Shreveport

**U of LA System**
- Grambling
- LA Tech
- McNeese
- Nicholls
- Northwestern
- Southeastern
- U of L - Lafayette
- U of L - Monroe
- UNO

**LCTC System**
- Baton Rouge CC
- Bossier Parish CC
- Central LA TCC
- Delgado CC
- Fletcher TCC
- LA Delta CC
- Northshore TCC
- Northwest LA TC
- Nunez CC
- River Parishes CC
- South Central LA TC
- South LA CC
- SOWELA TCC

- Learning Centers
- LONI
- LOSFA
- LOUIS
- LUMCON
- MEDIFUND
- Proprietary Schools
Louisiana Graduates for Louisiana Jobs

Louisiana's High-Demand Job Openings

- 16% Post-Secondary Credential or Some College Required
- 84% High School Diploma or Less

1.1 million Louisianians can not meet the basic requirements to apply for Louisiana’s top jobs.

Source: Louisiana Workforce Commission Long-Term Occupational Forecast
Louisiana Higher Education’s Lack of Funding Stability
Louisiana Topping The Wrong List
Leading the Nation in Higher Education Disinvestment

State support for higher education has been reduced by nearly **44%** and nearly **20%** considering all sources of funding.

Source: BoR Finance Data
Budget Cuts = Increased Tuition & Fees

• **Since 08-09:**
  - Tuition and fees have increased approximately 99% while funding has been reduced (44% state / nearly 20% all sources).
  - Cost burdens for higher education has shifted from the state to students and families.

<table>
<thead>
<tr>
<th>Institution</th>
<th>Tuition &amp; Fee Increases</th>
</tr>
</thead>
<tbody>
<tr>
<td>4-year institutions</td>
<td>+$3,646</td>
</tr>
<tr>
<td>2-year institutions</td>
<td>+$1,821</td>
</tr>
</tbody>
</table>

*Based on annual average per full-time student

*Source: Board of Regents Average Tuition and Fees Comparison*
Funds for Operations Per Full-Time Equivalent Student Significantly Lower than SREB Average
(All 4-Year Institutions)

Source: SREB Southern Regional Education Board
Funds for Operations Per Full-Time Equivalent Student
(All 4-Year Institutions)

Source: SREB Southern Regional Education Board
Funds for Operations Per Full-Time Equivalent Student Significantly Lower than SREB Average (All 2-Year Institutions)

Source: SREB Southern Regional Education Board
Funds for Operations Per Full-Time Equivalent Student

(All 2-Year Institutions)

Source: SREB Southern Regional Education Board
### Louisiana Higher Education: The True Picture

Higher Education Institutions (Excluding LOSFA and Hospitals)

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>Total State Funds</th>
<th>Self Generated Funds</th>
<th>Federal Funds and Interagency Transfers</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY 08-09</td>
<td>$1,571,583,691</td>
<td>$721,868,856</td>
<td>$142,575,679</td>
<td>$2,436,028,226</td>
</tr>
<tr>
<td></td>
<td>FY 08-09 Mandated Costs Paid Back To The State</td>
<td>($445,116,071)</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>*FY 08-09 Scholarships and Fellowships</td>
<td>($110,069,018)</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Dollars available for operations</strong></td>
<td></td>
<td></td>
<td></td>
<td>$1,880,843,137</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>Total State Funds</th>
<th>Self Generated Funds</th>
<th>Federal Funds and Interagency Transfers</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY 15-16</td>
<td>$887,827,220</td>
<td>$1,326,573,254</td>
<td>$67,827,247</td>
<td>$2,282,227,721</td>
</tr>
<tr>
<td></td>
<td>FY 15-16 Mandated Costs Paid Back To The State</td>
<td>($561,284,067)</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>*FY 15-16 Scholarships and Fellowships</td>
<td>($192,287,541)</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Dollars available for operations</strong></td>
<td></td>
<td></td>
<td></td>
<td>$1,528,656,113</td>
</tr>
</tbody>
</table>

**Change in 8 years, $352.9M Less for operations**

<table>
<thead>
<tr>
<th></th>
<th></th>
<th>FY 08-09 EMPLOYEES</th>
<th>FY 15-16 EMPLOYEES</th>
<th>Less FTE Employees</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY 08-09 Fall Enrollment</td>
<td>210,685</td>
<td>31,749</td>
<td>215,170</td>
<td>26,779</td>
</tr>
<tr>
<td>More Students Enrolled</td>
<td>4,485</td>
<td></td>
<td></td>
<td>-4,971 (-16%)</td>
</tr>
</tbody>
</table>

**Note:** Self generated funds include $123 million of TOPS awards in FY 09 and $265 million in FY 16.

*Institutions provide scholarships/fellowships to attract the best students and to abide by legislative mandates at the expense of not receiving all budgeted tuition/fees.
### HIGHER EDUCATION
**MANDATED COSTS EXCEED $550M**

63 cents of every dollar allocated to Higher Education now goes back to the state for mandated costs.

<table>
<thead>
<tr>
<th></th>
<th>FY 2008-09</th>
<th>FY 2015-16</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Office of Risk Management</td>
<td>$53,307,971</td>
<td>$51,380,489</td>
<td>($1,927,482)</td>
<td>-3.6%</td>
</tr>
<tr>
<td>Civil Service/CPTP</td>
<td>$1,279,386</td>
<td>$1,200,316</td>
<td>($79,070)</td>
<td>-6.2%</td>
</tr>
<tr>
<td>Legislative Auditor</td>
<td>$5,108,449</td>
<td>$6,492,836</td>
<td>$1,384,387</td>
<td>27.1%</td>
</tr>
<tr>
<td>LASERS</td>
<td>$61,583,411</td>
<td>$66,037,417</td>
<td>$4,454,006</td>
<td>7.2%</td>
</tr>
<tr>
<td>Teachers’</td>
<td>$131,227,496</td>
<td>$214,190,296</td>
<td>$82,962,800</td>
<td>63.2%</td>
</tr>
<tr>
<td>Other Retirement</td>
<td>$18,984,958</td>
<td>$26,286,551</td>
<td>$7,301,593</td>
<td>38.5%</td>
</tr>
<tr>
<td>Group Insurance – Active</td>
<td>$115,175,382</td>
<td>$109,044,869</td>
<td>($6,130,513)</td>
<td>-5.3%</td>
</tr>
<tr>
<td>Group Insurance - Retirees</td>
<td>$58,449,018</td>
<td>$80,678,685</td>
<td>$22,229,667</td>
<td>38.0%</td>
</tr>
<tr>
<td>LCTCS (Other)</td>
<td>$0</td>
<td>$344,814</td>
<td>$344,814</td>
<td>N/A</td>
</tr>
<tr>
<td>EACMC – Retiree/ORM</td>
<td>$0</td>
<td>$3,424,035</td>
<td>$3,424,035</td>
<td>N/A</td>
</tr>
<tr>
<td>HPLMC – Retiree/ORM</td>
<td>$0</td>
<td>$2,203,759</td>
<td>$2,203,759</td>
<td>N/A</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$445,116,071</strong></td>
<td><strong>$561,284,067</strong></td>
<td><strong>$116,167,996</strong></td>
<td><strong>26.1%</strong></td>
</tr>
</tbody>
</table>

*Source: Board of Regents - Submitted by Systems*
63¢ of every $1 in state higher education funding goes to back to the state for mandated costs.

<table>
<thead>
<tr>
<th>State Support</th>
<th>$887,827,220</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mandated Costs</td>
<td>-$561,284,067</td>
</tr>
<tr>
<td><strong>Remaining state support for higher education</strong></td>
<td><strong>$326,543,153</strong></td>
</tr>
</tbody>
</table>

*State support number includes LCTCS pass through and rapid response funds

Source: Board of Regents Average Tuition and Fees Comparison
Deferred Maintenance

- Deferred maintenance costs for higher education exceeds $1.5B dollars.

- Higher education funding to maintain its facilities has decreased 96% since 2008.

Source: Board of Regents
Increasing Demand for our Graduates
In 2015, Louisiana high school graduation rates reached an all time high … but public higher education enrollment is the lowest since 2009.
If we continue our avg. rate of growth in graduates (3.5%) we would add 847 additional graduates per year and achieve a 40% educational attainment rate by 2025.

To get to 46%, the State needs to produce 1,629 additional graduates per year (compounded) from 13-14 through 2025—an annual growth rate of 5.6%.

Actuals

NCHEMS May 2014  Current Trajectory
Fall Enrollment for Public Higher Education

<table>
<thead>
<tr>
<th>Year</th>
<th>Specialized (Law and Health Sciences)</th>
<th>4-Year</th>
<th>Other 2-Yr</th>
<th>LCTCS</th>
</tr>
</thead>
<tbody>
<tr>
<td>2010-11</td>
<td>6,340</td>
<td>141,444</td>
<td>76,145</td>
<td>228,872</td>
</tr>
<tr>
<td>2011-12</td>
<td>5,822</td>
<td>140,571</td>
<td>77,426</td>
<td>228,930</td>
</tr>
<tr>
<td>2012-13</td>
<td>6,044</td>
<td>139,269</td>
<td>74,459</td>
<td>224,887</td>
</tr>
<tr>
<td>2013-14</td>
<td>5,692</td>
<td>136,569</td>
<td>73,848</td>
<td>221,110</td>
</tr>
<tr>
<td>2014-15</td>
<td>5,695</td>
<td>136,129</td>
<td>72,250</td>
<td>219,016</td>
</tr>
<tr>
<td>2015-16</td>
<td>5,746</td>
<td>139,122</td>
<td>66,000</td>
<td>215,170</td>
</tr>
</tbody>
</table>

Source: Statewide Student Profile System - Data Submitted by institutions
Louisiana Higher Education Enrollment Trends
# Louisiana Public Higher Education

## Enrollment by System

<table>
<thead>
<tr>
<th>System</th>
<th>Fall 2014 Enrollment</th>
<th>Fall 2015 Enrollment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Louisiana State University System</td>
<td>44,646</td>
<td>45,626</td>
</tr>
<tr>
<td>University of Louisiana System</td>
<td>89,379</td>
<td>90,483</td>
</tr>
<tr>
<td>Southern University System</td>
<td>12,741</td>
<td>13,061</td>
</tr>
<tr>
<td>Louisiana Community and Technical College System</td>
<td>72,250</td>
<td>66,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>219,016</strong></td>
<td><strong>215,170</strong></td>
</tr>
</tbody>
</table>

*Source: Statewide Student Profile System - Data Submitted by institutions*
Undergraduate Enrollment by Age Group

Source: Statewide Student Profile System - Data Submitted by institutions
The number of high school students enrolled in postsecondary courses has increased:

- Fall 2010 - 18,551
- Fall 2013 - 20,454
- Fall 2014 – 22,875

Source: Board of Regents
89% of all Louisiana students enrolled in college attend locally.

Louisiana students are more likely to attend college close to home!

Source: Board of Regents
# Graduating Our Own...

**Program Completers That Lead to 4 & 5 Star Rated Jobs (Academic Year 2014-15)**

<table>
<thead>
<tr>
<th>Discipline Category</th>
<th>Associate Degree or Below</th>
<th>Baccalaureate or above</th>
<th>Completers from Louisiana</th>
</tr>
</thead>
<tbody>
<tr>
<td>Science, Technology, Engineering, and Math (STEM)</td>
<td>2,193</td>
<td>4,661</td>
<td>79%</td>
</tr>
<tr>
<td>Health</td>
<td>2,346</td>
<td>3,798</td>
<td>90%</td>
</tr>
<tr>
<td>Business and Communication</td>
<td>978</td>
<td>4,427</td>
<td>84%</td>
</tr>
<tr>
<td>Trades</td>
<td>2,570</td>
<td>1,159</td>
<td>93%</td>
</tr>
<tr>
<td>Education</td>
<td>2</td>
<td>2,707</td>
<td>90%</td>
</tr>
<tr>
<td>Social and Behavioral Sciences and Human Services</td>
<td>2,498</td>
<td></td>
<td>85%</td>
</tr>
<tr>
<td>Arts and Humanities</td>
<td>189</td>
<td>1,483</td>
<td>85%</td>
</tr>
<tr>
<td>Grand Total</td>
<td>8,278</td>
<td>20,733</td>
<td>86%</td>
</tr>
</tbody>
</table>

*Source: Board of Regents Completer System, Louisiana Workforce Commission and Louisiana Economic Development Star Rating System*
Louisiana Public Higher Education Efficiencies
What is Higher Ed doing to be more efficient?

Louisiana higher education has reduced nearly 5,000 full time employees (FTE) since FY09

- 5,000 fewer employees
  - 1,197 fewer faculty members
  - 621 fewer administrators
  - 3,153 fewer staff members

Eliminated/Consolidated 582 Academic Programs (Jan/2008 and Dec/2015)

Increased Online Courses & Degrees by 44%

Source: Board of Regents
Louisiana Higher Education Efficiency Among Nation’s Best

Louisiana Ranks 16th Nationally in Efficiencies according to the US Chamber of Commerce

Louisiana Ranks 4th of 16 SREB States in Efficiencies

Source: US Chamber of Commerce
# Louisiana Colleges and Universities Fuel Research and Innovation

## U.S. / LOUISIANA R&D COMPARISONS

<table>
<thead>
<tr>
<th>SOURCE</th>
<th>LA</th>
<th>U.S.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal</td>
<td>$320 million (21%)</td>
<td>$53 billion (12%)</td>
</tr>
<tr>
<td>Industry</td>
<td>$459 million (30%)</td>
<td>$294 billion (69%)</td>
</tr>
<tr>
<td>Universities and Colleges</td>
<td>$729 million (48%)</td>
<td>$62 billion (15%)</td>
</tr>
<tr>
<td>Nonprofits</td>
<td>$7 million (0.5%)</td>
<td>$6 billion (2%)</td>
</tr>
<tr>
<td>State, other governments</td>
<td>$7 million (0.5%)</td>
<td>n/a</td>
</tr>
<tr>
<td>TOTAL</td>
<td>$1.5 billion</td>
<td>$428 billion</td>
</tr>
</tbody>
</table>

Source: PAR Publication 335: Innovation in Louisiana
There were 3,665 Louisiana Transfer majors in Fall/2014, a 20% increase (+606) over the number of majors in Fall/2013.

Source: Board of Regents Fact Book 2013 -14
Where are We Now...
Louisiana Ranks 48th Nationally In Educational Attainment

Percentage Of Adults With Associate’s Or Bachelor’s Degrees

Source: US Census Bureau
Louisiana Ranks 49th in Total Education Revenue Per FTE

Slipping from 48th in 2014

LA gets $2,462 less per student in state appropriations and tuition when compared nationally.

Source: SHEEO State Higher Education Finance FY 2015
Louisiana Ranks 50th...

in Public Higher Education Appropriations
Per FTE when compared Nationally

For FY 2015, Louisiana has seen the largest percent decline in educational dollars from the state at -28.5 percent.

Source: 2015 SHEEO Report

Percent Change: 2010-2015

NOTE:
1) For Illinois, a $1.08 billion back payment in FY 2015 to their historically underfunded higher education pension program resulted in past legacy pension funds accounting for 37% of all educational appropriations.
Dollars adjusted by 2015 HECA, Cost of Living Adjustment, and Enrollment Index.

SOURCE: State Higher Education Executive Officers
Our Plan...
The Future of Louisiana Higher Education

Elevate Louisiana!
Educate & Innovate
Louisiana’s goals for higher education

Educate

“Educate through Higher Education to Improve Lives and Create a Strong Workforce.”
Enable Louisiana’s working age population to participate in and complete a degree/credential program to improve their lives and deliver the workforce needed to support the state’s economic expansion.

Innovate

“Innovate to Build Louisiana’s Economy.”
Invest strategically in research that supports innovation and economic development.
Aligned to the *Elevate Louisiana* mission, the Board of Regents approved a series of initiatives which address the projected fiscal realities for Louisiana higher education. The initiatives are guided by the following principles:

• Access to undergraduate education is essential to the population and economy of Louisiana.

• Access to graduate education must be re-evaluated from a narrower state-wide perspective.

• Resources must be provided for essential cutting-edge research at selected sites.

• Postsecondary resources must be targeted to respond to local/regional workforce needs.
The Board of Regents will utilize a framework designed around the following initiatives:

1. Approve, as appropriate, revisions to existing role, scope and mission statements.
2. Develop and Adopt a Policy on mergers/consolidations of institutions.
4. Revise Regents’ Policy on Low-Completer Review to Elevate the Threshold for Review.
5. Conduct a Statewide and Regional Review of all Graduate programs.
6. Conduct a Statewide and Regional Review of Targeted Undergraduate Programs.
7. Review Degree Program Requirements and Available Courses to Encourage/Reward Structured Pathways to Degrees with Limited Course Choice.
The Path Forward...

Our Focus...
Increase Educational Attainment
Ensure Affordability
Maximize Accountability

Our Priorities...
Significant and Sustainable State Funding
Increase Need-based Student Aid
Invest in State Capital Outlay

ELEVATE LOUISIANA

Stronger Student Support
Fill Workforce Gaps
Increase Enrollment
Produce More Graduates

DISINVESTMENT/ BUDGET CUTS

Mergers / Financial Exigency Possible Closures
Faculty & Staff Cuts
Institutional Accreditation & Funding
Reduce number of courses = longer time to graduation
Insufficient production of qualified graduates to meet workforce demands
Decreased spending in local communities across the state
Louisiana Board of Regents

Commissioner Joseph C. Rallo

www.regents.la.gov

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